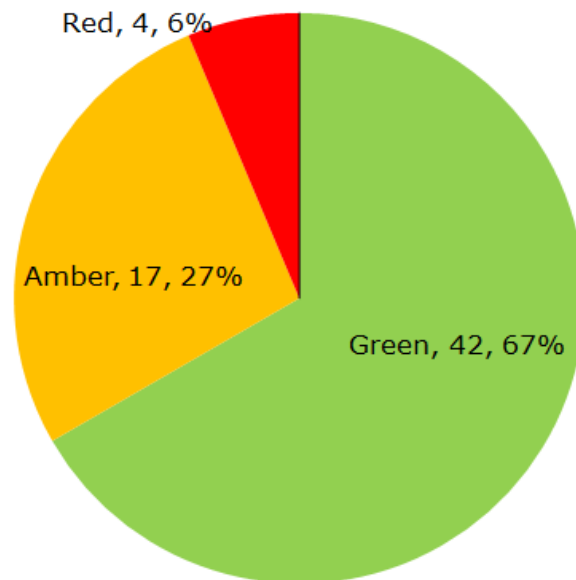


Appendix A

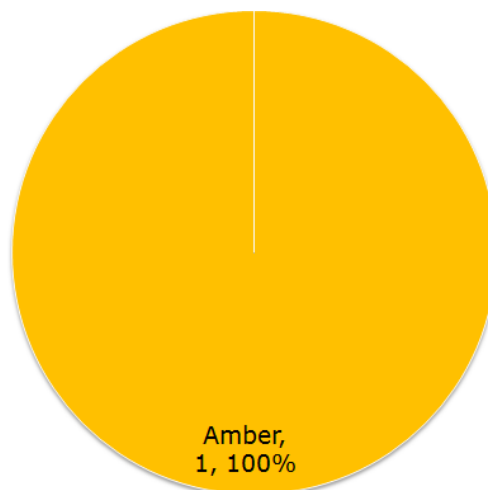
Capital Programme Performance Report March 2017/18 Performance by Portfolio

1. Each of the capital programme projects in delivery is required to submit a highlight report on a monthly basis to consider progress towards delivering the outputs against time, cost and quality. Summaries of the highlight reports by portfolio are available as background papers. A summary of the RAG status of projects in March is set out in the pie chart below:



2. The performance of project by individual Cabinet Member portfolio is set out below:

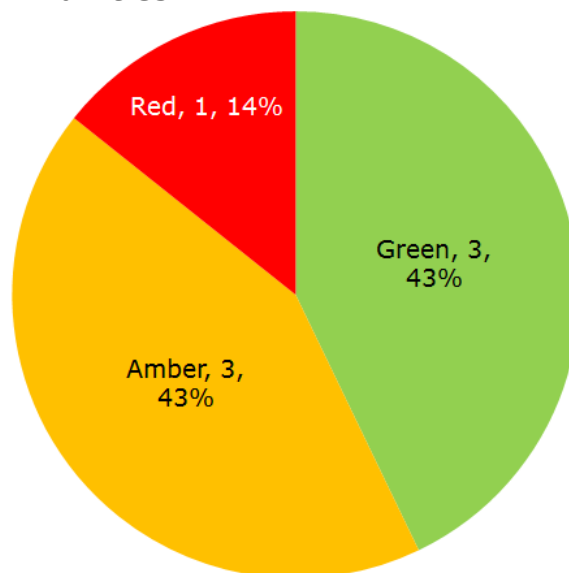
Adults and Health



3. 1 project submitted a highlight report at the end of March, which was rated at **AMBER**, indicating that there is an issue having an effect on the projects, but that it can be dealt with by the project manager or project delivery team. The table below sets out the reason the project was **AMBER** along with an update on the latest position.

Scheme	RAG at 31 Mar	Reason	Current RAG	Latest Update
No. 2 Boundary Close	AMBER	Change in service-user specifications delaying completion	AMBER	Site handover predicted in July 2018

Safer, Stronger Communities

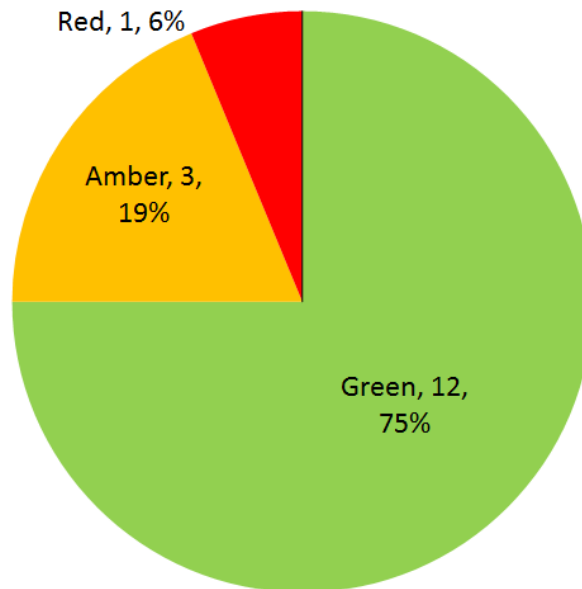


4. 7 projects submitted highlight reports at the end of March. 3 of the schemes in delivery were rated **GREEN**, indicating that the project is reporting to plan. 3 were rated at **AMBER**, indicating that there is an issue having an effect on the projects, but that it can be dealt with by the project manager or project delivery team. 1 was rated as **RED**, indicating that there are significant issues with the project, requiring corrective action.

5. The table below sets out the reason individual projects were **AMBER** and **RED** along with an update on the latest position.

Scheme	RAG at 31 Mar	Reason	Current RAG	Latest Update
Fleet (programme)	AMBER	9 of 13 vehicle procurements delayed pending service specification of requirements	GREEN	Budget re-profiled to reflect service requirements
Fire – Equipment (programme)	AMBER	4 of 7 fire equipment procurements delayed - 2 pending National Guidelines for radios and 2 subject to approval of tender waiver	GREEN	2018/19 budget profiled and on track for delivery
Fire - Breathing Apparatus	RED	Costs for essential works to exceed existing budget	GREEN	Change Request to allocation funding from existing Fire and Rescue Service budgets approved
Fire – Haywards Heath Adaptations for Sussex Control Centre	AMBER	Issues with the mobilising software resulting in the go live date not being achieved.	AMBER	Technical analysis currently being undertaken ahead of decision to migrate to the new mobilising system June 2018

Education and Skills

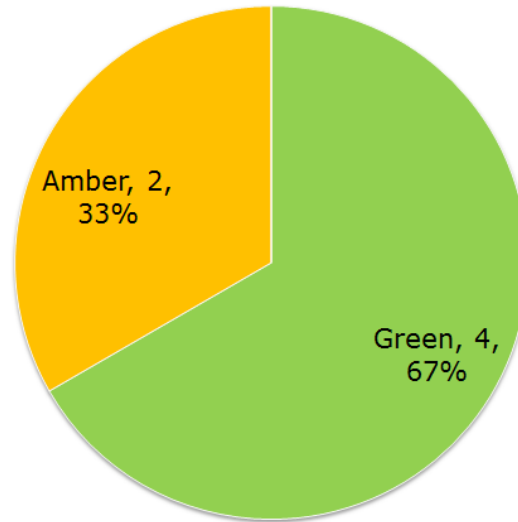


6. 16 projects submitted highlight reports at the end of March. 12 of the schemes in delivery were rated **GREEN**, indicating that the project is reporting to plan. 3 were rated at **AMBER**, indicating that there is an issue having an effect on the projects, but that it can be dealt with by the project manager or project delivery team. 1 was rated as **RED**, indicating that there are significant issues with the projects, requiring corrective action.

7. The table below sets out the reason individual project/s were rated **RED** or **AMBER** and provides an update on the latest position:

Scheme	RAG at 31 Mar	Reason	Current RAG	Latest Update
Capital Maintenance – Oathall Community College	AMBER	Additional drainage and asbestos works leading to costs in excess of budget	GREEN	Change Request approved to allocate additional funding from existing Education Capital Maintenance budget
Parklands Primary School	AMBER	Project completed. Persistent and significant defects requiring additional scrutiny. Highlight report requested until issues resolved	AMBER	New contractor appointed to address persistent and significant defects.
Bramber Primary School	AMBER	Severe weather conditions causing delay in completion of works	AMBER	Further delays caused by high levels of flint in the groundworks and possible need for irrigation works
Littlegreen School	RED	Quality issues with foundations and drainage	RED	Children accommodated safely on site. Scope and cost of further works to be confirmed

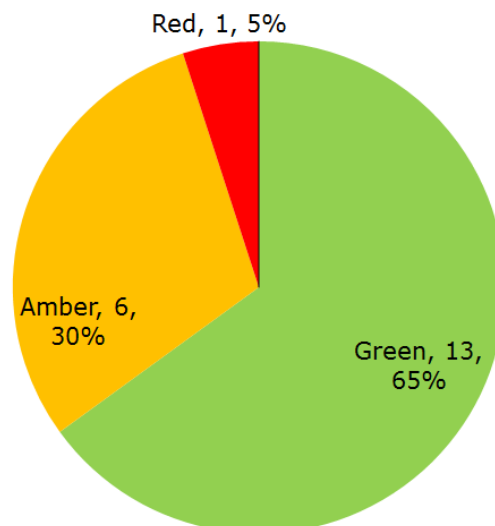
Finance and Resources



8. 6 projects submitted highlight reports at the end of March. 4 of the schemes in delivery were rated **GREEN**, indicating that the project is reporting to plan. 2 projects were rated as **AMBER**, indicating that there are issues having an effect on the projects, but that it can be dealt with by the project manager or project delivery team. The table below sets out the reason individual project/s were rated **AMBER** and provides an update on the latest position:

Scheme	RAG at 31 Mar	Reason	Current RAG	Latest Update
Carbon Reduction	AMBER	Delay and potential additional costs caused by financial liquidation of the main contractor	GREEN	Subcontractor progressing works
Lancing Library	AMBER	Variation in design required, leading to increase in costs	GREEN	Project delivered, additional costs met through existing allocations

Highways and Infrastructure

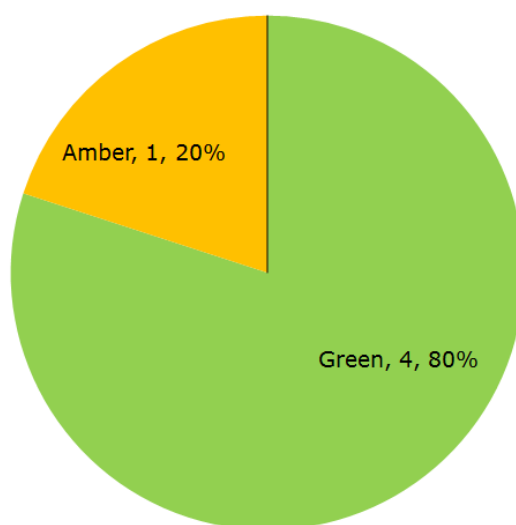


9. 20 projects submitted highlight reports at the end of March. 13 of the projects in delivery were rated **GREEN**, indicating that the project is reporting to plan. 6 were rated as **AMBER**, indicating that there are issues having an effect on the projects, but that they can be dealt with by the project manager or project delivery team. 1 project was rated as **RED**, indicating that there are significant issues with the projects, requiring corrective action.

10. The table below sets out the reason individual projects were rated **AMBER** and **RED** and provides an update on the latest position.

Scheme	RAG at 31 Mar	Reason	Current RAG	Latest Update
Better Connected Broadband	AMBER	Delay in project completion caused by issues with contractor invoicing arrangements	RED	Profiled delivery delayed due to contractor planning processes. Contractor change request process initiated to set contractual target completion date
A284 Lyminster Bypass	RED	Environment Agency requirements for flood mitigation causing changes in design leading to delay and additional cost	RED	
Carriageways (programme)	AMBER	Quality issues identified, being pursued with the contractor	GREEN	Quality issues being managed within contractual arrangements
Three Bridges Signals Refurbishments	AMBER	Delays caused by severe weather during March leading to re-profiling of works into 18/19	GREEN	
Even Better Pavements	AMBER	Delays caused by severe weather during March leading to re-profiling of works into 18/19	GREEN	
Pothole Action Fund	AMBER	Costs lower than expected leading to unspent allocation being re-profiled to 2018/19	GREEN	
Road Safety (programme)	AMBER	Delays caused by severe weather during March leading to re-profiling of works into 18/19	GREEN	

Leader

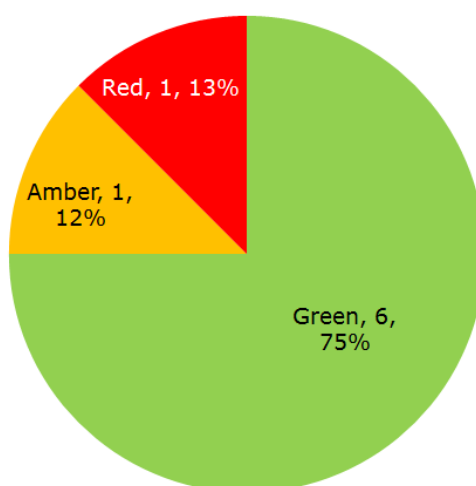


11. 5 projects submitted highlight reports at the end of March. 4 of the projects in delivery were rated **GREEN**, indicating that the project is reporting to plan. 1 was rated as **AMBER**, indicating that there is an issue having an effect on the project, but that they can be dealt with by the project manager or project delivery team.

12. The table below sets out the reason individual project was rated **AMBER** and provides an update on the latest position.

Scheme	RAG at 31 Mar	Reason	Current RAG	Latest Update
Growth is Digital	AMBER	The scope and outcomes of the project change part way through the year and as a result not all of the original LEP was subsequently required	AMBER	Invoices and receipts are being reconciled prior to project closedown and a refund being issued to the LEP

Environment



13. 8 projects submitted highlight reports at the end of March. 6 of the projects were rated **GREEN**, indicating that the project is reporting to plan. 1 was rated as **AMBER**, indicating that there is an issue having an effect on the project, but that they can be dealt with by the project manager or project delivery team. 1 project was rated as **RED**, indicating that there is a significant issue with the project, requiring corrective action. The table below sets out the reason individual project/s were rated **AMBER** and **RED** and provides an update on the latest position:

Scheme	RAG at 31 Mar	Reason	Current RAG	Latest Update
YES – Solar Schools Programme 1	AMBER	Alternative design to increase the size of solar units leading to delay in implementation	AMBER	Installations to be complete by end of June 2018
Waste – Site Ha	RED	Project currently on hold as the facility may not be required	AMBER	RDF temporarily stored on adjacent site